

July 25, 2024

The Honorable Anna Caballero Chair, Senate Appropriations Committee State Capitol, Room 412 Sacramento, CA 95814

RE: AB 2561 (McKinnor) Local public employees: vacant positions. – OPPOSE As Amended July 3, 2024 Set to be heard in the Senate Appropriations Committee August 5, 2024

Dear Senator Caballero,

The California State Association of Counties (CSAC), Urban Counties of California (UCC), California Special Districts Association (CSDA), Rural County Representatives of California (RCRC), California Transit Association (CTA), County Health Executives Association of California (CHEAC), California Municipal Utilities Association (CMUA), County Behavioral Health Directors Association (CBHDA), California Welfare Directors Association (CWDA), California Association of Recreation and Parks Districts (CARPD), Public Risk Innovation, Solutions, and Management (PRISM), Association of California Association of Public Hospitals and Health Systems (CAPH), California State Sheriffs' Association (CSSA), and the League of California Cities (Cal Cities) respectfully oppose Assembly Bill (AB) 2561. This measure requires local agencies with vacancy rates exceeding 15% for permanent full-time positions for more than 180 days (approximately 6 months) within a bargaining unit to, at the request of the bargaining unit, meet with the bargaining unit within 21 days and hold a public hearing within 90 days to discuss, among other specified items, the public agency's strategy to fill the vacancies.

The undersigned organizations recognize the recent amendments to AB 2561 seeking to address some of the concerns communicated to the author's office. We respect and appreciate the time and effort on the part of the author's office to work with local public agencies on this critical issue. Regrettably, the recent amendments do not reflect a workable path forward in the best interests of local public servants. Local agencies agree with the author that the status quo is not sustainable. However, in its current form, the measure does not address the root causes of low labor force participation rates in California across all sectors. Instead, the measure will create additional layers of bureaucracy that detract from meaningful efforts to recruit and retain the public sector workforce.

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Labor Force Participation Rates and Barriers to Work

Vacancies are unavoidable for both the public and private sectors. A nonexistent vacancy rate for any duration of time is an unreasonable expectation in our modern labor market, particularly for public agencies that lack the financial resources to encourage recruitment and remote work flexibility enjoyed by many employers in the private sector. Public agencies have been frustrated by persistent high vacancy rates in certain fields despite prolific efforts to bolster the public sector workforce. It is an unfortunate reality that many of the contributing factors that affect public sector hiring are forces of the market that are outside of our immediate control. California's growing workforce needs are constrained by the labor supply.

California's labor force participation rate is at a historic low—62%. Labor force participation—which includes both employed workers and those who are unemployed but looking for work—remains below pre-pandemic levels both statewide and across many of California's diverse regions and populations.¹ However, economic factors have been found to not be the root cause of low labor force participation. In the past year, California's unemployment rate has remained steady between 4.5% and 5.5%, a range that is considered to be a healthy marker for the labor market.² If the labor force participation rate is low and the unemployment rate is not high, there is an undeniable labor shortage that cannot be addressed with more local public hearings and taxing the time of existing human resources staff.

Regrettably, AB 2561 does nothing to address the factors that are suppressing the labor force participation rate. California needs legislation and large-scale, statewide investments that reduce barriers to work. California's aging population is shrinking the workforce and is expected to continue to shrink the workforce in the coming years. Presently, the lack of affordable education, childcare, and housing are all barriers to work that remain unaddressed.

Recent Budget Cuts Exacerbate the Problem

The following 2024 Budget Act reductions withdraw critical resources needed to address California's growing workforce needs:

- **\$746 million reduction** over five years to a variety of healthcare workforce programs, a sector that is in dire need of support and intervention to increase the labor pool.
- **\$110 million reduction** to Middle Class Scholarship Program grants.
- **\$150 million reduction** to the California Jobs First initiative, which would have supported resilient, equitable, and sustainable regional economies.
- **\$40 million reduction** for the Apprenticeship Innovation Fund.
- **\$10 million reduction** for the Emergency Medical Technician training program.
- Temporary **suspension of the "cost of doing business"** increases for county Medi-Cal eligibility administration. Suspending support for the county workforce that provides essential services to California's most vulnerable populations will certainly worsen staffing challenges.

Most notably, AB 2561 omits the state from its requirements. According to the Legislative Analyst's Office, the vacancy rate for the State of California has consistently been above 10% for at least the past 20 years. As of February 2024, the vacancy rate for California state jobs is about 20%.³

¹ <u>Public Policy Institute of California: Labor Force Participation in California (February 2024)</u>

² California Employment Development Department (June 2024)

³ <u>https://lao.ca.gov/Publications/Report/4888</u>

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Local Public Agencies Are Addressing Labor Shortages Directly Every Day

Local government decision makers and public agency department heads recognize the impact that long-term vacancy rates have, both on current employees and those who receive services from those departments. Many specialty positions like nurses, licensed behavioral health professionals, social workers, probation officers, police, teachers, and planners are experiencing nationwide workforce shortages and a dwindling pipeline for new entrants, driven by both an expansion of services and an aging workforce. To further complicate recruitment, local governments are competing with both the private sector and other government agencies. While local governments have been implementing innovative ways to try to boost recruitment and retention (e.g., sign-on bonuses, housing stipends, etc.), they inevitably lack the financial resources and flexibility enjoyed by private sector employers.

In spite of these efforts, vacancies persist; driven by several distinct circumstances outside of the labor market. In conjunction with delivering on the policies and priorities set by the state during the pandemic, counties specifically, have been burdened with several simultaneous overhauls of county service delivery, as mandated by the state. There is no doubt a correlation between the county programs dealing with the largest realignments of service delivery and structural overhaul as mandated in State law and those departments with the highest vacancy rates. Employees have experienced burn-out, harassment from the public, and a seemingly endless series of demands to transform systems of care or service delivery while simultaneously providing consistent and effective services, without adequate state support to meet state law. Obviously, it is difficult to retain staff in those conditions.

If the true intent of AB 2561 is to provide a path for public agencies to reduce staff vacancies, diverting staff away from core service delivery and mandating they spend time preparing for additional meet and confer requirements and public hearings on their vacancy rates will not achieve that goal. Adding another unfunded mandate on public agencies will not solve the problem this bill has identified. It is just as likely to create even more burn-out from employees tasked with producing the very report the bill mandates.

It is important to note that the new meet and confer requirements are not merely procedural in nature to facilitate conversations on vacancy rates. The requirements could result in demands to reopen MOUs, and might even lead to arguments that this bill voids bargained-for no strike and "entire agreement" (i.e., "zipper") clauses in existing MOUs, thereby exposing local agencies to impasse procedures, fact finding, and strikes during the MOU term. Certainly, there will be additional time and cost pressures for local agencies related to this requirement, potentially leading to adjudication before the Public Employment Relations Board (PERB).

We Are Committed to Partnership to Identify Better Solutions

Local agencies are committed to continuing the work happening now between all levels of government and the workforce to expand pipeline programs, build pathways into public sector jobs, modernize the hiring process, and offer competitive compensation. We cannot close the workforce shortages overnight; it will take investment from educational institutions, all levels of government, and the private sector to meet the workforce demands across the country. We must use our limited human resources staff to hire employees rather than diverting resources to prepare for unnecessary public hearings that will tell us what we already know.

We welcome partnering on workforce strategies and believe there is a more productive and economical pathway than AB 2561. For those reasons, CSAC, UCC, CSDA, RCRC, CTA, CHEAC,

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CMUA, CBHDA, CWDA, PRISM, CARPD, ACHD, CPOC, CAPH, CSSA and CalCities respectfully oppose AB 2561. Please do not hesitate to contact us with your questions.

Sincerely,

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Jacqueline Wong-Hernandez Chief Policy Officer California State Association of Counties jwh@counties.org

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Sarah Dukett Policy Advocate Rural County Representatives of California sdukett@rcrcnet.org

LARE

Michael Pimentel Executive Director California Transit Association Michael@caltransit.org

Joe Saenz

Joseph Saenz Deputy Director of Policy County Health Executives Association of California <u>isaenz@cheac.org</u>

Gilcon Cubansler

Eileen Cubanski Executive Director California Welfare Directors Association ecubanski@cwda.org

Anty

Aaron A. Avery Director of State Legislative Affairs California Special Districts Association aarona@csda.net

Sprme Pina

Johnnie Pina Legislative Affairs, Lobbyist League of California Cities jpina@calcities.org

Jean Kinney Hurst Legislative Advocate Urban Counties of California jkh@hbeadvocacy.com

Usa Burdie

Lisa Gardiner Director of Government Affairs County Behavioral Health Directors Association Igardiner@cbhda.org

1asan Schuckyn

Jason Schmelzer Lobbyist Public Risk Innovation, Solutions, and Management jason@syaslpartners.com

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and Bridge

Sarah Bridge Vice President Association of California Healthcare Districts sarah@deveauburrgroup.com

Danulle Sanchery

Danielle Sanchez Legislative Director Chief Probation Officers of California danielle@wpssgroup.com

(ory m Sijille

Cory M. Salzillo Legislative Director California State Sheriffs' Association cory@wpssgroup.com

Danielle Blacet-Hyden Deputy Executive Director California Municipal Utilities Association <u>dblacet@cmua.org</u>

Katherine Rodrigu

Katie Rodriguez Vice President of Policy & Government Relations California Association of Public Hospitals and Health Systems krodriguez@caph.org

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Alyssa Silhi Director of Government Affairs California Association of Recreation and Park Districts asilhi@publicpolicygroup.com

cc: The Honorable Tina McKinnor, California State Assembly Members, Senate Appropriations Committee Robert Ingenito, Principal Consultant, Senate Appropriations Committee Kirk Feely, Fiscal Director, Senate Republican Caucus Malik Gover, Legislative Aide, Assembly Member McKinnor's Office